Opportunities for Your Bank and Safety for Your Customers

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Today's Agenda

- The Promontory Interfinancial Network Advantage
- Offer Your Customers Safety and Simplicity Now
- A Win-Win for Banks and for Customers
- How Insured Cash Sweep® and CDARS® Work
- Opportunities for Your Bank
- The Customer Experience
- Getting Started
- The Promontory Network Team



About Promontory Interfinancial Network

Founded in 2002, the company:

- Operates the largest bank network of its kind, having been chosen by thousands of financial institutions
- Enables institutions to benefit from The Power of ManySM, offering services that otherwise might be too difficult or too costly for each to develop on its own
- Is the #1 provider of FDIC-insured deposit allocation services and the inventor of reciprocal deposits

#1 Provider of FDIC-Insured

Deposit Allocation Services



Largest Bank Network of Its Kind

chosen by more than **3,000**U.S. financial institutions

50% of banks currently in the U.S.

96% are community banks

founded in

2002

U.S. patents held



The Promontory Interfinancial Network Advantage

What differentiates Promontory Interfinancial Network from other service providers?





The Promontory Interfinancial Network Advantage

What differentiates Promontory Interfinancial Network from other service providers?

✓	Doesn't disintermediate its customers—i.e., does not compete for depositors/investors
√	Never has possession of customer funds
✓	Makes due diligence materials readily available, including service-specific due diligence reports published by the American Bankers Association
\checkmark	Offers several services that are endorsed by American Bankers Association
√	Has a leadership team that comes from a variety of different backgrounds—backgrounds that have fostered deep regulatory and banking industry expertise, as well as specialized knowledge from fields like technology and finance

Offer Your Customers Safety and Simplicity Now

PROVIDE ACCESS TO
MULTI-MILLION-DOLLAR FDIC INSURANCE AND
BUILD LONG-TERM RELATIONSHIPS

Safety for Customers' Large Deposits; Flexibility for Banks

Customers value safety and simplicity.

With the Insured Cash Sweep, or ICS®, and CDARS services, your bank can provide customers with returns and access to multi-million-dollar FDIC insurance directly through one bank relationship—yours— for large deposits placed into demand deposit accounts, money market deposit accounts, and CDs.



CDARS, ICS, Insured Cash Sweep, and One-Way Sell are registered service marks, and The Power of Many is a service mark of Promontory Interfinancial Network, LLC.



A Win-Win for Banks and Customers

BENEFITS OF INSURED CASH SWEEP AND CDARS

Thousands of Banks Use ICS and CDARS

Versatile, profit-building services, Insured Cash Sweep and CDARS are used by banks to:

- Attract and retain loyal, large-dollar relationships
- Manage liquidity—receive matching, reciprocal deposits and keep the full amount of customer funds on balance sheet or sell the excess and earn fee income
- Replace higher-cost and less-stable funding
 e.g., collateralized deposits, listing service deposits, and traditional brokered deposits
- Reduce ongoing collateralization and related tracking burdens
- Tap cost-effective, fixed- or floating-rate funding for short or long terms without collateralization; funding that counts as deposits, not traditional borrowings





Grow Franchise Value

ICS and CDARS deposits tend to be large and "sticky," thereby lowering customer acquisition costs and providing more opportunities for cross-selling.

CDARS deposits reinvest at a rate of approximately 80%,¹ and banks typically see less than 5% of ICS Reciprocal accounts liquidated in any given month, even as total accounts and balances steadily increase.²

Average Holdings Per Customer

Customer Type	MICS	CDARS.
Banks and Credit Unions	\$7,600,000	\$3,100,000
Individuals	\$3,100,000	\$1,200,000
Public Entities	\$3,000,000	\$4,000,000
Corporations	\$2,100,000	\$2,100,000
Partnerships	\$1,800,000	\$2,300,000
Estates and Trusts	\$1,800,000	\$1,700,000
Nonprofits	\$950,000	\$1,100,000
Associations and Clubs	\$750,000	\$1,300,000
Average Holdings Across All Customer Types ³	\$2,000,000	\$1,800,000



^[1] Promontory Interfinancial Network calculates the reinvestment rate as the percentage of the aggregate balance of CDARS deposits that are reinvested through CDARS within 28 days of maturity.

^[2] Calculated for each of the 12 months preceding June 30, 2018. The ICS Reciprocal account closure rate for a given month is the number of reciprocal accounts closed during the month as a percentage of the total number of reciprocal accounts at the beginning of the month. The number of reciprocal accounts closed during the month is the number of non-zero-balance reciprocal accounts withdrawn to zero dollars during the month and not returned to a non-zero-balance during the month or the subsequent two months.

^[3] As of December 31, 2019.

First Federal Bank of the Midwest Defiance, Ohio

Asset size: \$3.4 billion

Promontory Network Deposits: \$420 million

CDARS: \$65 million

ICS: \$355 million

- Joined the CDARS network in August, 2004
- Joined the ICS network in October, 2011

First Defiance Financial Corp. (NASDAQ: FDEF), is the holding company for First Federal Bank of the Midwest and First Insurance Group. United Community Financial Corp. merged with First Defiance Financial Corp. on January 31, 2020. The combined organization operates 77 branches, 12 loan offices and 3 wealth offices in Ohio, Michigan, Indiana, Pennsylvania, and West Virginia. Currently, 33 branches, 3 wealth offices and 11 loan production offices continue to operate as Home Savings Bank. First Insurance Group is a full-service insurance agency with ten offices in Ohio including James & Sons Insurance in Youngstown, Ohio.

Benefits That Resonate with Customers

With ICS and CDARS, customers work directly with a single bank and can:

Enjoy peace of mind

- Customers can keep principal and interest safe with access to multi-million-dollar FDIC protection; no one has ever lost a penny of FDIC-insured deposits.
- And, unlike prime money market mutual funds, Insured Cash Sweep and CDARS deposits are not subject to floating net asset values. ICS is not subject to liquidity fees or money market mutual fund liquidity gates.

Save time

- Customers can access multi-million dollar FDIC insurance through a single bank relationship and no longer have to manage multiple bank relationships to keep funds safe.
- And, they appreciate the convenience of reducing ongoing collateral-tracking requirements (banks do as well!).
- In addition, customers like the simplicity of not having to manually consolidate statements or interest disbursements and of not having uninsured deposits to footnote in financial statements.



Benefits That Resonate with Customers

Through ICS and CDARS, customers can also:

Earn returns

 Customers like that ICS and CDARS have the potential to earn a rate comparable to prime money market mutual funds with protection that is backed by the full faith and credit of the U.S. government.¹

Access funds

- With ICS, customers have daily liquidity and can make unlimited withdrawals with the ICS demand option, in which funds are placed into demand deposit accounts, or up to six program withdrawals per month the ICS savings option, in which funds are placed into money market deposit accounts.
- With CDARS, customers may select from a range of maturities.

Feel good about supporting their community

 Customers can feel good knowing that the full value of their deposits can support lending opportunities that build a stronger, local community.²



² When deposited funds are exchanged on a dollar-for-dollar basis with other participating institutions in the Promontory Network, your bank can use the full amount of a deposit placed through ICS or CDARS for local lending, satisfying some depositors' local investment goals or mandates. Alternatively, with a depositor's consent, your institution may choose to receive fee income instead of deposits from other institutions. Under these circumstances, deposited funds would not be available for local lending.



¹ Deposits placed using ICS and CDARS earn interest at rates set by the depositor's relationship institution that places the funds. Rates will vary.

How ICS and CDARS Work

How ICS and CDARS Work

An overview:



Customer deposits funds with your bank¹

Deposit is allocated to Promontory Network banks in increments <\$250,000

By working directly with just one bank, yours, the customer can access FDIC coverage from many.

And the customer enjoys the convenience of working with and receiving communications and statements (only one monthly statement per service) from your bank—a bank they know and trust.

^[1] Deposits are placed in demand deposit accounts when using the ICS demand option, money market deposit accounts when using the ICS savings option, or CDs when using CDARS.



How ICS and CDARS Work





- Banks can switch between receiving a matching amount of funds or selling funds based on their needs (at maturity for CDARS placements).
- The applicable Deposit Placement Agreement a customer signs once, upfront, enables this dynamic activity (unless the customer opts out of the default provision) and notification does not have to be provided to the customer if and when a bank uses the One-Way Sell® option (under the default provision).

Your Bank Retains Control with ICS and CDARS



Your bank establishes the interest rates for funds it places through ICS and CDARS

- Confidential information is protected
- The customer communicates only with your bank's service team
- The customer receives one monthly statement from your bank for each service



New Opportunities for Your Bank

Good for Banks and Their Communities

Most reciprocal Insured Cash Sweep and CDARS deposits are core deposits and provide banks with more opportunities to attract high-value relationships—cost-effective funding that, ultimately, can help Main Street banks nationwide make more loans in their local communities.

Such help will be critical during the current national emergency, when small businesses are looking for loans to help keep their operations viable and running smoothly.





Reciprocal Deposits Offer Cost-Effective Funding

Relative to many other options, reciprocal deposits tend to be more stable, and can help banks to reduce collateralization and tracking costs, to enable customer acquisition and maintenance costs to be spread over a larger deposit base, and to offer greater balance sheet flexibility—all of which can increase profitability and lead to enhanced ROA and ROE.

FUNDING COMPARISON

	ICS® & CDARS® RECIPROCAL DEPOSITS	COLLATERALIZED DEPOSITS	LISTING SERVICE DEPOSITS	WHOLESALE FUNDING PURCHASES ¹
Most are not brokered	✓	✓	✓	Х
Local, stable, and don't "chase rates" ²	✓	✓	Х	Х
Help build loyal customer relationships	✓	✓	Х	Х
Are uniformly free of ongoing collateralization requirements ³	✓	Х	✓	Х
Provide balance sheet flexibility⁴	✓	Х	Х	Х
Consistently enhance franchise value	√	Х	Х	Х

^[1] Includes wholesale funding sources, such as FHLB advances, traditional brokered CDs, and correspondent banks. Does not include wholesale funds purchased through a deposit network.

^[4] In times of high liquidity, a bank using ICS Reciprocal or CDARS Reciprocal can easily switch to ICS One-Way Sell of CDARS One-Way Sell, as applicable, to take deposit amounts off balance sheet while earning fee income.



^[2] A bank receives ICS Reciprocal or CDARS Reciprocal deposits in return for deposits that it places, most of which are locally sourced.

^[3] Noncollateralized deposits reduce collateral tracking and free up bank capital for more productive uses.

Attract All Types of Safety-Conscious Customers

Businesses

- Corporations (public and private)
- Mid-size companies (public and private)
- Small businesses (partnerships, sole proprietorships, entrepreneurial ventures)
- Franchises

Government Entities¹

- Government agencies
- Municipalities (towns, cities, counties)
- Police departments
- Fire districts
- Public colleges and universities
- Public hospitals
- School districts
- State funds
- Utility districts (power, water, sewer, etc.)

Nonprofits

- Charities
- Religious institutions
- Colleges and universities
- Community foundations
- Endowment funds
- Foundations
- Homeowners'/Condo associations
- Hospitals

Others

Other large-dollar depositors, which may include:

- Banks and credit unions (for CRA credit or as earning assets)
- Escrow/Title companies
- Estate planners
- Private investors
- Trusts/Trustees
- 1031 exchange participants

Thousands of government entities place tens of billions of taxpayer dollars in ICS and CDARS.

[1] If state law allows.

The authority of institutional customers to place funds through ICS or CDARS may be subject to restrictions under applicable law or investment policies.



Gain Customers Who Might Otherwise Bank Elsewhere

Promontory Interfinancial Network's relationship-driven ICS and CDARS offerings can help institutions to attract large-dollar, low-cost deposits from local, safety-conscious customers who might otherwise bank elsewhere—perhaps with:

- A larger, nonlocal bank perceived as too big too fail (foregoing FDIC insurance eligibility)
- Multiple banks while keeping balances at each under \$250,000 (and managing the paperwork, continually monitoring balances in relation to the FDIC insurance threshold, and manually consolidating statements and interest payments on a recurring basis)
- A single bank by establishing accounts under multiple insurable capacities (and managing the paperwork, continually monitoring balances in relation to the FDIC insurance threshold, and manually consolidating statements and interest payments on a recurring basis)
- A single bank while requiring that bank to collateralize the deposits (resulting in ongoing, collateral-tracking burdens for both parties and, potentially, the receipt of a lower rate by the customer due to the collateral-tracking costs the bank incurs)



ICS and CDARS Customer Experience

ICS and CDARS – A Customer's Perspective

ICS and CDARS compare well to typical deposit choices.

Product	Problem	Solutions	
Checking accounts	May or may not earn interest, and funds are insured only up to \$250,000 per insured capacity, per bank	Your customers	
Repurchase sweeps	May earn interest, but the yield can be very low; the process carries administrative tracking burdens, and the investment is not backed by FDIC insurance		
Collateralized deposits	Administrative tracking burden can be more onerous than with repo sweeps, and only certain types of deposits can be collateralized	can have it all— peace of mind, interest, and the convenience of	
Money market mutual funds	Earn interest, but the yield may be very low; the investment is not backed by the full faith and credit of the federal government; money market mutual fund rules require that withdrawal restrictions may be imposed and/or that share price may fall below \$1.00; some entities are required to disclose in financial statements any accounts that may not maintain value or that may become illiquid (floating NAV)	working directly with just your bank	

ICC and CDADS

ICS and CDARS – Five Easy Steps for Customers



CDARS

The customer signs an ICS Deposit Placement Agreement (ICS DPA) and a custodial agreement.



The customer signs a CDARS Deposit Placement Agreement (CDARS DPA) and a custodial agreement.

The customer identifies an existing transaction account (or sets up a new one) to be used with each ICS option.



The customer deposits money with your bank.

Funds are placed into deposit accounts at other Promontory Network institutions using ICS in accordance with the ICS DPA.¹



Funds are placed using CDARS, and the customer's CDs are issued by other Promontory Network institutions in accordance with the CDARS DPA.

Using an online tool specially developed for ICS, customers can see where their funds are at all times.



The customer receives confirmation of his/her CDs from your bank.

The customer receives a monthly statement from your bank detailing ICS account activity.



The customer receives a monthly statement from your bank detailing CDARS account activity.



^[1] Funds are placed into demand deposit accounts when using the ICS demand option or money market deposit accounts when using the ICS savings option.

ICS and CDARS – Customer Paper Work



Deposit Placement Agreement

You, the undersigned, enter into this ICS Deposit Placement Agreement (this "Agreement") with ("we" or "us"). This Agreement states the terms and conditions on which we will endeavor to place funds of yours into deposit accounts at other depository institutions from a bransaction account with us into which you have deeposited funds for such placement (the "Transaction Account").

Each depository institution at which we place funds (a *Destination Institution*) will be a depository institution at which deposit accounts are insured by the Federal Deposit Insurance Corporation ("FDIC") up to maximum deposit insurance amounts.

1. ICS Service and Deposit Accounts

- 1.1. ICS Service
- (a) We will endeavor to place funds of yours (as a "Relationship Institution") at Destination Institutions using ICS®, the Insured Cash Sweep® service, of Promontory Interfinancial Network, LLC ('Promontory Network'). The Bank of New York Mellon ('BNY Mellon') will act as issuing agent, sub-custodian, settlement agent, and reconsilepeepe.
- (e) Subject to the other terms and conditions of this Agreement, when we place funds of yours in a deposit account held at a Destination Institution for your funds placed through the ICS service (a "Deposit Account"), the amount of our outstanding placements of your funds at the Destination institution through ICS will not exceed the FDIC standard maximum deposit insurance amount ("SMDIA"), which is currently \$25,000 the.
- (c) We offer placement of funds through ICS to businesses, morprofit entities, and, subject to applicable law, public entities. We may also choose to place funds through ICS for individuals with a demonstrated need to maintain large cash balances (e.g., \$350,000 or novel) over a 12-month period. You must be capable of laws, and you agree to use, the ICS Depositor Control Panel (PCPP), an online tool described in this Agreement, to review proposed placements and for other purposes. You also agree to receive notions concerning ICS despots that may be accided on the ICP or sent by went.
- 1.2. Deposit Accounts at Destination Institutions
- (a) Each Deposit Account, including the principal amount and the accrued interest, will be a deposit obligation solely of the Destination Institution at which the Deposit Account is held. It will not be a deposit obligation of ours or of Promontory Network, BNY Mellon, or any other person or entity.
- (b) Funds in your Deposit Accounts will be "deposits," as defined by federal law, at the Destination Institutions. Appendix A further describes the Deposit Accounts, which will be non-time deposits that you access as described in this Agreement.

2. Your Relationship With Us

- 2.1. Agency and Custodial Relationship
- (a) We will act as your agent in placing your funds through the ICS service. Under a separate agreement with you that grants us custodial powers (the "Custodial Agreement"), we will also act as your custodian with respect to the Deposit Accounts.
- (e) Each Deposit Account will be recorded (i) on the records of the Destination Institution in the name of BNY Mellon, as our subcustodian, (ii) on the records of BNY Mellon in our name, as your custodian, and (iii) on our records in your name. The recording will occur in a manner that permits the Deposit Account to be FDLC-insued to the same extent as if it were recorded on the records of Destination lectificing in your name.
- (c) For purposes of Article 8 of the Uniform Commercial Code, we will act a your securities intermedity for, and will be sta francial assets, the Deposit Accounts and all your security entitlements and other related interests and assets with respect to the Deposit Accounts. and and we will the styling act entitled to service the rights that constitute the Deposit Accounts. All interests that we hold with respect to the Deposit Accounts will be held by us only as your securities intermediary and will not be our property. You will be the owner of all funds of yours that we also for your through the ICS service and any winterest on hose funds.
- 2.2. Termination of Custodial Relationship
- (a) Either you or we may terminate the custodial relationships between you and us at any time. You may not transfer the Deposit Accounts to another custodian, but you may dismiss us as your custodian with respect to a Deposit Account and request that the Deposit Account he recorded on the records of the Destination Institution in your name. We will enferancy to cause any such request to be promptly forwarded to the Destination Institution. Each Destination Institution has agreed that the will promptly thiftight any such requests, subject to its customer identification policies and other standard account opening terms and conditions.
- (a) If a Deposit Account has been recorded on the records of a Deshatation Institution in your name persuant to Section 2(2)), you will be able to enforce your rights in the Deposit Account directly against the Desthation Institution, but see will no longer have any outstoall approprishibity with respect to the Deposit Account and you will not be able to enforce any rights with respect to the Deposit Account against the Desthation Institution through us.
- 3. Custodial Account, Depositor Identifier, and Interest Rate
- 3.1. Custodial Account and Depositor Identifier
- (a) As your custodian, we will open on our records, either directly or with the assistance of BNY Mellon, a custodial account in which we will hold your interests with respect to the Deposit Accounts (an "ICS Custodial Account"). We may be mit you to have multible ICS Custodial

ICS DPA-RPI - Version 2018-07

ICS Deposit Placement Agreements (DPAs)

CDARS.

Deposit Placement Agreement

You, the undersigned, enter into this CDARS Deposit Placement Agreement (this "Agreement") with ("we" or "us"). This Agreement states the terms and conditions on which we will endeavor to place funds of yours into certificates of deposit issued by other depository institutions.

Each depository institution at which we place funds (a *Destination Institution*) will be a depository institution at which deposit accounts are insured by the Federal Deposit Insurance Corporation (*FDIC*) up to maximum deposit insurance amounts.

1. CDARS Service and CDs

- 1.1. CDARS Service
- (a) We will endeavor to place funds of yours (as a "Relationship Institution") at Destination institutions using CDARS", the Certificate of Deposit Acourt Registry Sender®, of Promotinory Interfinancial Network, LLC ("Promontory Network"). The Bank of New York Mellon ("DNY Mellon") will act as issuing agent, sub-custodian, settlement agent, and recordseeper.
- (b) Subject to the other terms and conditions of this Agreement, when we place funds of yours in a certificate of deposit that a Destination institution issues for your lunds through the CDARS service (a "CD"), the amount of our outstanding placements of your funds at the Destination institution through CDARS will not exceed the FDIC standard maximum deposit insurance amount ("SMDIA"), which is currently SPGDIA.
 - 1.2. CDs at Destination Institutions
- (a) Each CD, including the principal amount and the accrued interest, will be a deposit obligation solely of the Destination Institution that issues the CD. It will not be a deposit obligation of ours or of Promontory Network, SNY Mellon, or any other person or entity.
- (b) You may not add to or amend a CD, and no secondary market for the CDs exists. Unless an exception applies, you will incur a substantial early withdrawal penalty if you withdraw funds from a CD before maturity.
- 2. Your Relationship With Us
- 2.1. Agency and Custodial Relationship
- (a) We will act as your agent in placing your funds through the CDARS service. Under a separate agreement with you that grants us custodial powers (the "Custodial Agreement"), we will also act as your custodian with respect to the CDs.
- (b) Each CD will be recorded (i) on the records of the Destination Institution in the name of BNY bellion, as our sub-custodian, (ii) on the records of BNY Mellion in our name, as your custodian, and (iii) on our records in your name. The recording will occur in a manner that permits the CD to be FDIC-insured to the same extent as if it were recorded on the records of Destination Institution in your name.

- (c) For purposes of Article 8 of the Uniform Commercial Code, we will act a toy us eccurities intermediary for and will be at a financial assets, the CDs and all your security entitlements and other related interests and assets with respect to the CDs, and we will breat you as entitled to exercise the rights that constitute the CDs. All interests that we hold with respect to the CDs will be held by us only as your securities intermediary and will not be our properly. You will be the owner of all funds of yours that we place for you through the CDARS service and any interest on those funds.
- 2.2. Termination of Custodial Relationship
- (a) Either you or we may terminate the custodial relationship between you and us at any time. You may not branter the CDs to another custodian, but you may dismiss us as your custodian with respect to a CD and request that the CD be recorded on the records the Destandant institution in your name. We will endeavor to cause any such request to be promptly flowarded to the Destination institution. Each Destination institution has agreed that it will promptly fulfill any such requests, subject to its customer identification policies and other standard account come cening terms and conditions.
- (b) If a CD has been recorded on the records of a Destination Introducing in your name pursuant to Section 22(a), you will be able to enforce your rights in the CD directly against the Destination Institution, but we will no longer have any custodial responsibility with respect to the CD and you will not be able to enforce any rights with respect to the CD against the Destination Institution through us.
- 3. Custodial Account, Depositor Identifier, and Interest Rate
- 3.1. Custodial Account and Depositor Identifier
- (a) As your custodian, we will open on our records, either directly or with the assistance of BNY Mellon, a custodial account in which we will hold your interests with respect to the CDs (a "CDARS Custodial Account").
- (b) On the signature page of this Agreement, you will enter a unique alphanumeric identifier for you (a "Depositor Identifier"), which will be associated with your CDARS Custodial Account. You will enter as your Depositor Identifier your federal taxpayer identification number ("TIM"), unless you do not have a TIN, in which case you will enter an attemate identifier that we acrove.
- (c) If you do not have a TIN and use an alternate identifier, you must use the same alternate identifier for all placements of your funds, by us or by any other institution, through the COARS service or Promontory Network's ICS® service. If you do not have a TIN and subsequently obtain one, you must promptly peopt it to us and any such other institutions, and we may use the TIN as your Depositor identifier.
- 3.2. Interest Rate
- (a) For a placement of your funds at a given time in CDs of a given maturity, the interest rate for the CDs will be a rate to which you and we agree for the CDs (the "Interest Rate"). The Destination

CDARS DPA-RPI - Version 2018-07

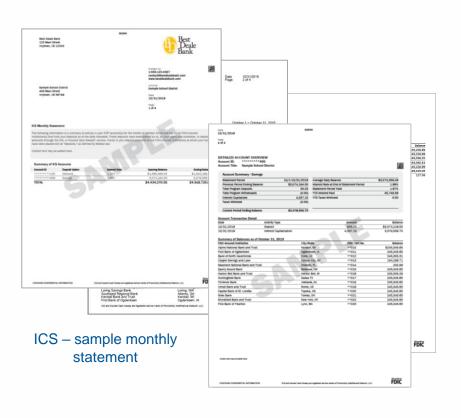
CDARS Deposit Placement Agreement (DPA)

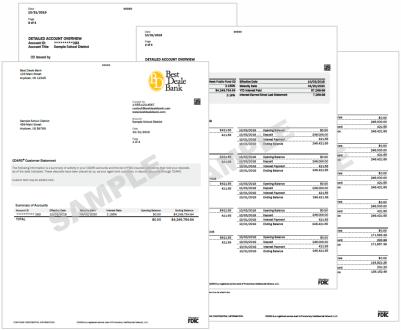


ICS and CDARS – One Monthly Statement Per Service

Each month, the customer receives just one monthly statement per service:

- One statement summarizing ICS account activity
- One statement showing account activity for CDs placed through CDARS





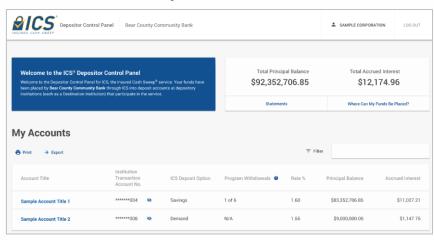
CDARS – sample monthly statement

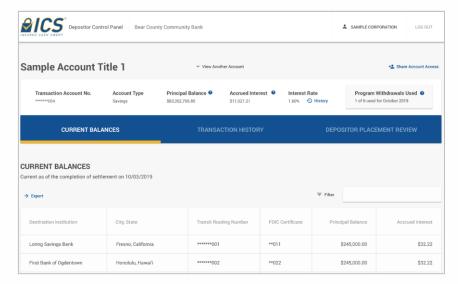
ICS – Customer Experience

The online Depositor Control Panel provides your customers with 24/7 access to important account-related details.

- View all customer accounts from DCP home page
- Grant account access to multiple individuals
- Check ICS balances
- View transaction history
 - Review and manage proposed placements
- Keep track of monthly program withdrawals (ICS savings option only)

www.DepositorControl.com







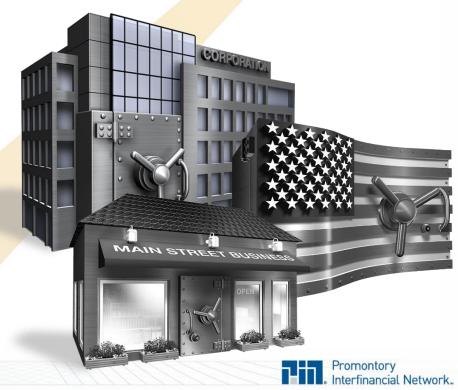
Getting Started

It's Easy to Get Started – Roadmap to Success

We have worked with thousands of banks like yours that use ICS and CDARS to offer customers access to multi-million-dollar FDIC insurance, to attract large-dollar deposits, and to grow profitability.

Based on more than 15 years of partnering with Network banks, we have learned that the most successful banks make ICS and CDARS an integral part of their deposit strategy.

To make things easy, we have developed the "Go-to-Market Checklist" to help guide banks down a path to success. The checklist is designed to be a step-by-step guide for your bank to maximize customer adoption and utilization of the services.



Getting Started – Go-to-Market Checklist

Some of the Go-to-Market Checklist steps include:

- Inspiring people in your bank to support ICS and CDARS—get "buy-in" and enthusiasm at all levels
- Training your sales, marketing, and operations staff to ensure that the people who support ICS and CDARS can explain the benefits of the services and are up-to-speed operationally
- Using the large volume of ready-to go, downloadable marketing materials available on Promontory Network's Marketing Resource Center website to help your bank get the ICS and CDARS message out to your customers and prospects
- Leveraging tools provided to help you identify potential prospects





Contact Information

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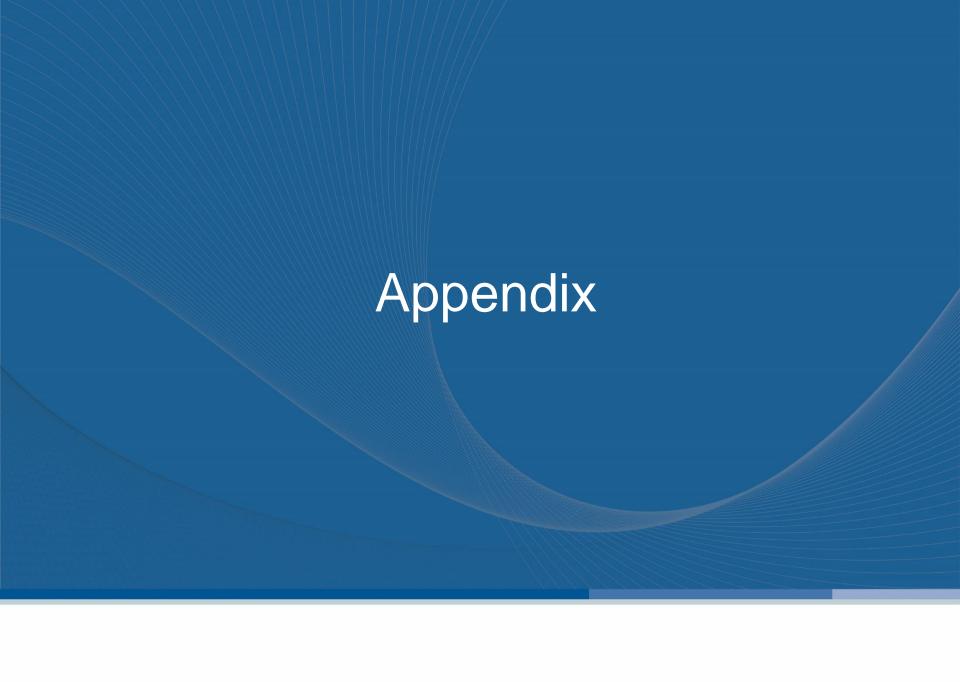
Erich Buckenmaier Managing Director

Phone: (866) 776-6426, ext. 3354

Email: ebuckenmaier@promnetwork.com

Alternatively, you can call (866) 776-6426, ext. 8556 or email contactus@promnetwork.com to reach a Sales professional.





ICS & CDARS Can Enhance Bank Brand

A third-party research firm spoke to representatives from a diverse list of local businesses about their organizations' cash management needs and the success they have had with CDARS and/or ICS. The researcher interviewed 17 bank customers (with each relationship bank's permission) and learned that:

- "Simplification is a service hallmark: The consolidation of reporting represented by CDARS and ICS is a highly prized feature that customers experience."
- "Every interviewee indicated that once they learned of the CDARS or ICS service, it was not a
 difficult decision to use the services."
- "CDARS and ICS, with their clear reporting and ability to enable businesses to get seamless
 protection while not having to manage multiple accounts reinforces the very "personal service"
 selling points of the local bank relationship. In other words, it is 'on brand."

Source: The Social Studies Group, 2019 Promontory Interfinancial Network CDARS® & ICS® End User Study.



Case Study: CFO, Industrial Pump Distributor

- The family owned company has \$35 million in annual revenue, no debt, operates only in cash, and saves for times when it needs to invest in new equipment or systems. The CFO feels that she has a "different relationship" with banks because the company is not leveraged at all, so it's not looking for loans or lines of credit. The company has \$8-9 million on deposit in banks and less than \$400,000 in investments.
- The CFO characterizes the company's owner as "very conservative." Over the past 7 years, the business has become increasingly cash heavy. She began "squirreling" money across different business entities and attempting to manage \$250K money market accounts around the city, and notes that this became "painful." She let one of her bankers know about her problem and they presented ICS as a solution. She did her due diligence and convinced her boss that it was "not worth my time to run around to different banks!"

"ICS came in and it's been amazing. And we're getting more money out of the sweep than money markets originally. Sweep makes so much sense. We cut checks once a week. We don't have to think about it [managing the ICS process]. It has helped to solidify our relationship with our bank. Also I have been with lots of banks here [at my chosen local bank] I can get someone on the phone at any time. Don't have to have to talk to 18 different people. I can get one person. And when I get someone on the phone, they're there. The large banks treat you like a cattle car."

—CFO, Industrial Pump Distributor



Case Study: Accounting Manager, Prep School

- The accounting manager explains that a few years ago the school changed its head of school and the new one persuaded the board to divest the school of all equities. This left the accounting manager with the task of managing larger amounts of cash than the school was typically used to, accumulating cash and unsure how to handle it. The school did not want to work with multiple banks.
- The school had a close relationship with a banker who introduced it to CDARS and ICS, and the solutions brought great relief. The school signed up for both services. The school uses ICS to manage its cash across the year that starts with tuition payments and must be disbursed throughout the school year. It then rolls any surplus it has at the end of the year into CDARS.
- The accounting manager called the decision a "slam dunk."

"I love it [ICS]. It tells me where our money is. We keep a minimum \$150k in checking. After \$200K, it moves the cash around seamlessly. I could not be happier with how the sweep works. Keeps us liquid and protected, and interest bearing, the best of both worlds. And the [ICS and CDARS] statements reconciling is so easy QuickBooks syncs with our bank, so it shows up in QuickBooks and clearly shows interest earned and posts."

—Accounting Manager, Prep School



Why ICS and CDARS Appeal to Public Funds

State laws generally require public unit deposits to be fully insured or fully collateralized; additionally, they often require funds to remain "local."

Without ICS or CDARS, access to multimillion-dollar FDIC insurance coverage is generally difficult to obtain through a single bank relationship.

Tracking changing collateral values on an ongoing basis is time-consuming for both government finance officers and their banks.

By using ICS and CDARS, resources formerly allocated for these purposes can be redirected to more profitable activities. This means government finance officers can spend more time accomplishing other goals in support of their organization's mission.





About Promontory Interfinancial Network Funding Options

Promontory Interfinancial Network can serve as a one-stop shop for your bank's funding needs. A wide range of wholesale and retail options are available, and banks can utilize single or multiple offerings and switch between them, as desired. With Promontory Interfinancial Network, your bank can enjoy advantages over traditional bank funding alternatives. All of the company's wholesale funding options are available without collateralization.

The company's Treasury Desk can provide rate and other important information. Just call (866) 776-6426 x8553 or email treasurydesk@promnetwork.com.



How Do ICS and CDARS Compare to Alternatives?

Product	Challenges	ICS and CDARS Solutions
Repo sweeps / Collateralized deposits	 Eligible assets are required Assets must be marked-to-market Pledging requirements reduce asset liquidity Cost and administrative burden affect profit potential 	 Access to FDIC insurance means no eligible assets are required Reduce ongoing collateralization and tracking burdens Improve margins by reducing collateral requirements Reduced pledging requirements mean improved asset liquidity
Letters of credit / Private insurance	 Tend to be more expensive Generally require collateralization 	 Take advantage of a significantly cheaper alternative Reduce ongoing collateralization and tracking burdens
Treasuries and government money market mutual funds	Returns may be lower	 Potential to offer a more favorable rate with protection backed by the full faith and credit of the U.S. government

How Do ICS and CDARS Compare to Alternatives?

Product	Challenges	ICS and CDARS Solutions
Prime money market mutual funds	 There is nothing comparable to FDIC insurance for prime money market mutual funds (MMMF) Deposit amount taken off balance sheet Liquidity fees and withdrawal restrictions may be imposed (redemption gates) or net asset values may fall below \$1.00 Some entities are required to make financial statement disclosures for accounts that may not maintain value or that may become illiquid 	 Potential to offer a rate comparable to prime MMMFs with protection that is backed by the full faith and credit of the U.S. government Keep the full amount of customer funds on balance sheet or sell excess funds and earn fee income Are not subject to floating net asset values ICS deposits are not subject to liquidity fees or MMMF redemption gates
Other deposit sweeps (Compare to ICS)	 Provider may limit-pricing discretion Providers tend to have low volume limits Provider may require bank to manually track withdrawals 	 Set the interest rate, even to zero Offer service to very large accounts Customers can automatically track program withdrawals (ICS savings option) and other information online

What Bankers Say

Mark Thompson

President CenterState Bank Reciprocal deposits are popular because they tend to be associated with multi-million-dollar depositors, enabling banks to attract deposits in large chunks with lower acquisition and maintenance costs as costs tend to be spread over much larger deposit amounts. Moreover, they tend to come from local customers at rates that are more in line with local pricing norms. They also tend to come from customers who are more likely to be interested in a broader, more long-term relationship that may include mortgages, credit cards, and other profit-generating services.

Reciprocal deposits help us better manage our balance sheet. We can more easily determine what to do with excess liquidity and easily follow through on those decisions, which lowers our cost of funds and increases our profitability.

Most importantly, reciprocal deposits give us another way to further our support for our communities.



George Musselman SVP & CFO



Insured Cash Sweep

INTEGRATION WITH MAJOR CORE PROCESSORS

By choosing the ICS integration option, your bank can enjoy:

- Time savings
- Automated ICS account sweeps
- Enhanced reporting capabilities
- Integrated online banking
- Automated accounting
- Reduced likelihood of errors from manual data entry
- The ability to offer an alternative to traditional repo sweeps

And, your customers will appreciate the ease of a fully automated experience, including:

- The ability to view their total cash balances in their transaction accounts and ICS accounts
- Reduced risk of overdraft since the transaction account and ICS account are linked

